



"Serving Western Legislatures"

2011 Year in Review

The Council of State Governments-WEST



The Hawaiian outrigger canoe describes the voyage that we, as legislative leaders, embark upon to navigate the challenging and uncharted waters of our times. The Hawaiians have a phrase "Pupukahi i holomua" which means "unite to move forward." This is the spirit of Hawaiian canoe paddlers who pull their paddles in unison to reach their destination. Grab a paddle ...

~ Marcus R. Oshiro, Hawaii Representative and 2011 CSG-WEST Chair

About CSG-WEST



"Serving Western Legislatures"

The Council of State Governments-*WEST* (CSG-*WEST*) is a nonprofit and nonpartisan organization that serves Western state legislatures. Legislators and key legislative staff come together to share ideas across state borders. Meetings and policy forums offer lawmakers an opportunity to network with each other and to work with other elected leaders in the West on common policy goals.

CSG-*WEST* and its sister region in the South partner with states on both sides of the U.S.-Mexico border to work on key issues affecting the security and prosperity of the border region. Associate members from the Canadian provinces of Alberta and British Columbia as well as the Pacific islands of American Samoa, the Commonwealth of the Northern Mariana Islands and Guam are also valued participants in CSG-*WEST*.



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Cover photo:
Hawaii Visitors and Convention
Bureau (HVCB) / Linda Ching

CSG-*WEST*
1107 Ninth Street
Suite 730
Sacramento, CA 95814
916-553-4423
www.csgwest.org

A Message from the 2012 CSG-WEST Officers



Left to right:
Assemblyman Kelvin **Atkinson**, Nevada,
CSG-WEST Chair-Elect; Representative
Marcus **Oshiro**, Hawaii, CSG-WEST
Immediate Past Chair; Representative
Rosie **Berger**, Wyoming, CSG-WEST
Chair; Representative Craig **Johnson**,
Alaska, CSG-WEST Vice-Chair

2011 was an exciting and transformational year for The Council of State Governments-*WEST*. CSG-*WEST*, in partnership with the Hawaii Legislature, delivered among the most robust and best attended Annual Meetings in recent years. The 64th Annual Meeting in Hawaii provided professional development training and a unique setting for Western legislators to exchange information on critical issues affecting the region and the Asia-Pacific community.

We are proud to report the successful completion of the 12th Western Legislative Academy, the West's premier training event for newer lawmakers. The Class of 2011 spent long hours working to improve their legislative effectiveness and to build support of their legislative institutions.

Taking advantage of our shared borders with Canada and Mexico, CSG-*WEST* delivered opportunities for cross-border cooperation. This included the hosting of substantive forums by the Border Legislative Conference and CSG-*WEST* serving a key role in the 2011 CSG National Conference and North American Summit held in Bellevue, Washington. The Summit convened stakeholders from all three countries to discuss and identify strategies aimed at enhancing economic competitiveness, energy security, and the environment.

The year also marked significant internal change. After 15 years of dedicated service to CSG-*WEST*, Kent Briggs retired as Executive Director in November. Kent's insights and jovial personality will be missed. Preceding his retirement, CSG-*WEST* conducted an extensive national search that resulted in the selection of Edgar Ruiz as the new Executive Director.

As we look back at 2011, we have much to celebrate. As we look forward, CSG-*WEST* will continue to serve Western legislators with opportunities for the exchange of ideas and best practices. From education to energy to fiscal affairs and more, CSG-*WEST* in 2012 will offer forums, training, webinars and committee events to address the unique concerns of our region.

Please join us July 20-23 in Edmonton, Alberta, Canada as policymakers and international experts gather for our 2012 annual meeting and North America Summit.

Sincerely,

Representative Rosie Berger, Wyoming
CSG-*WEST* Chair

Assemblyman Kelvin Atkinson, Nevada
CSG-*WEST* Chair-Elect

Representative Craig Johnson, Alaska
CSG-*WEST* Vice Chair

Representative Marcus Oshiro, Hawaii
CSG-*WEST* Immediate Past Chair

New CSG-WEST Executive Director

Edgar E. Ruiz is the new executive director of CSG-WEST. He assumed his duties, November 2, 2011.

"Mr. Ruiz has been deeply involved in the initiatives, issues and programs of CSG-WEST during the 10 years he has been an employee of the organization, rising to the position of Deputy Director," said Representative Marcus R. Oshiro, Hawaii, 2011 Chair of CSG-WEST, who announced the appointment.

"We are indeed fortunate to have a candidate with the experience, insight and bilingual skills that Edgar brings to this position," continued Rep. Oshiro, who chaired the Search and Selection Committee. "His background on the legislative staff of a California Assemblymember, as well as his experience in working at the state and local levels of government and as a key member of our CSG-WEST team, give him the breadth of service that impressed the members of the selection committee."

Mr. Ruiz holds a Bachelor's degree in Political Science and a Master of Public Administration from San Diego State University, and a Law Degree from the Lincoln Law School of Sacramento.

"His knowledge and appreciation of the economic connection between traditional issues such as water, public lands, energy, and the western environment was impressive," said Rep. Oshiro.

"The committee was also interested in the examples of Mr. Ruiz's entrepreneurial instincts that have resulted in the creation of the Border Legislative Conference (BLC). The conference has strengthened and defined the role of state legislatures on both sides of the U.S.-Mexico border. The program has attracted the attention and support of the United States Agency for International Development (USAID) and has provided an opportunity for cross-border cooperation in a number of critical policy areas," according to Rep. Oshiro.

"In addition," Rep. Oshiro observed, "Edgar's role as staff to the Legislative Council on River Governance that convenes legislators from the states of Washington, Oregon, Idaho and Montana as well as the Province of British Columbia give him the kind of border to border experience that on builds on CSG-WEST's leadership role in the creation of the North American Summit."

Ruiz is married to his wife of 12 years, Aracely Ruiz. They have a two-year old daughter, Sofia Ysabella.



CSG-WEST Staff

Edgar E. Ruiz, *Executive Director*

Nancy Coleman Chavez, *Administrative Coordinator*

Border Legislative Conference (BLC) and Health Forum Coordinator

Mary Lou Cooper, *Director, Legislative Leadership Training*

Cheryl Lee Duvauchelle, *Director, Finance and Development*

Catherina "Trina" Isidro, *Director, Administration and Meetings*

Rich Lindsey, *Policy Consultant*

Alma Lopez, *Intern, BLC*

Catheryn Mercado, *Database Administrator and Meeting Associate*

Jennifer Schanze, *Office Manager and Meeting Coordinator*

Paul Somerhausen, *Director, BLC*

Deborah Zavala, *BLC Program Coordinator and CSG-WEST Education Committee Coordinator*



"Serving Western Legislatures"

Summary of CSG-WEST Programs and Projects

Programs

- The **Western Legislative Conference** encompasses the policy committees of CSG-WEST. The committees are comprised of Western state legislators appointed by their respective legislative leaders. The committees convene during the CSG-WEST annual meetings, bringing together lawmakers from the Western states to learn from each other and collaborate on issues of regional concern, such as energy, economic development, education, environment, fiscal affairs, public lands, trade and water.



Hawaii Tourism Authority (HTA) / Chuck Painter

- The **Western Legislative Academy** is an intensive professional development program designed to help newer Western state legislators become more effective leaders and to strengthen legislative institutions.
- **WESTRENDS** is a thirteen member board comprised of one legislator from each Western state that examines demographic, economic and cultural trends shaping the West.
- The **Legislative Service Agency and Research Directors Committee** provides nonpartisan Western staff leaders management training and opportunities to share best practices.

Projects

- The **U.S.-Mexico State Alliance Partnership** is a collaborative, multi-branch program aimed at strengthening cooperation among state officials and institutions of both countries. The Partnership convenes binational exchanges among border legislators, attorneys general, treasurers, lieutenant governors and other officials to enhance the role of state officials as they address shared public policy concerns that transcend international borders.
- Pursuing cooperative solutions to issues that arise along the 2000-mile U.S.-Mexican border is the focus of the **Border Legislative Conference**, which is comprised of state legislators from California, Arizona, New Mexico, Texas and the six Mexican border states of Baja California, Sonora, Chihuahua, Nuevo Leon, Coahuila and Tamaulipas.
- CSG-WEST acts as a convener for the **Legislative Council on River Governance**, a cooperative association of legislators from Washington, Oregon, Idaho and Montana focused on water, environment and energy issues along the Columbia River Basin.
- The **Modernization of the Western Electrical Grid** is a project in cooperation with the Western Governors' Association and the U.S. Department of Energy that supports Western legislative involvement in the policy decisions affecting transmission of electrical power in eleven Western states and two Canadian provinces.

CSG-WEST 2011 Executive Committee



Rep. Marcus R. **Oshiro**
Hawaii
CSG-WEST Chair



Rep. Rosie **Berger**
Wyoming
CSG-WEST Chair-Elect



Asmbr. Kelvin **Atkinson**
Nevada
CSG-WEST Vice Chair



Rep. Rich **Wills**
Idaho
CSG-WEST Immediate Past Chair

ALASKA

Gary **Stevens**, President of the Senate
Charlie **Huggins**, Senate Minority Leader
Lesli **McGuire**, Senator
Mike **Chenault**, Speaker of the House
Beth **Kerttula**, House Minority Leader
Craig **Johnson**, Representative
Alan **Austerman**, Representative
Berta **Gardner**, Representative

ARIZONA

Russell **Pearce**, President of the Senate
David **Schapira**, Senate Minority Leader
Andy **Tobin**, Speaker of the House
Russell **Jones**, Representative
Chad **Campbell**, House Minority Leader
Frank **Pratt**, Representative
Karen **Fann**, Representative

CALIFORNIA

Darrell **Steinberg**, President Pro Tempore
Robert **Dutton**, Senate Minority Leader
Elaine **Alquist**, Senator
Curren **Price**, Senator
John A. **Pérez**, Speaker of the Assembly
Connie **Conway**, Assembly Minority Floor Leader
Charles **Calderon**, Assembly Member
Alyson **Huber**, Assembly Member

COLORADO

Brandon **Shaffer**, President of the Senate
Mike **Kopp**, Senate Minority Leader
John **Morse**, Senator
Morgan **Carroll**, Senator
Michael **Johnston**, Senator
Frank **McNulty**, Speaker of the House
Sal **Pace**, House Minority Leader
Nancy **Todd**, Representative
Amy **Stephens**, Representative
Jon **Becker**, Representative
Libby **Szabo**, Representative
Brian **DelGrosso**, Representative
Keith **Swerdfeger**, Representative

HAWAII

Shan **Tsutsui**, President of the Senate
Sam **Slom**, Senate Minority Floor Leader
Brian T. **Taniguchi**, Senator
Calvin K. Y. **Say**, Speaker of the House
Gene **Ward**, House Minority Leader
Marcus **Oshiro**, Representative
Kyle **Yamashita**, Representative

IDAHO

Brent **Hill**, President Pro Tempore
Bart M. **Davis**, Senate Majority Leader
Edgar **Malepeai**, Senate Minority Leader
Dean **Mortimer**, Senator
Lawrence **Denney**, Speaker of the House
John **Rusche**, House Minority Leader
Maxine **Bell**, Representative
Richard **Wills**, Representative
Thomas **Loertscher**, Representative
Dell **Raybould**, Representative

MONTANA

Jim **Peterson**, President of the Senate
Carol **Williams**, Senate Minority Leader
Kim **Gillan**, Senator
Bruce **Tutvedt**, Senator
Mike **Milburn**, Speaker of the House
Jon **Sesso**, House Minority Leader
Gary **MacLaren**, Representative

NEVADA

Steven A. **Horsford**, Majority Floor Leader
Mike **McGinness**, Senate Minority Leader
John **Oceguera**, Speaker of the Assembly
Debbie **Smith**, Speaker Pro Tempore
Pete **Goicoechea**, Assembly Minority Floor Leader
Kelvin D. **Atkinson**, Assembly Member
Marcus **Conklin**, Assembly Member
Lynn **Stewart**, Assembly Member

NEW MEXICO

Timothy Z. **Jennings**, President Pro Tempore
Stuart **Ingle**, Senate Minority Floor Leader
John **Sapient**, Senator
Michael **Sanchez**, Senator
Timothy **Eichenberg**, Senator
Gay **Kernan**, Senator
Ben **Lujan**, Speaker of the House
Thomas C. **Taylor**, House Minority Floor Leader
Thomas **Garcia**, Representative

OREGON

Peter **Courtney**, President of the Senate
Ted **Ferrioli**, Senate Republican Leader
Jackie **Dingfelder**, Senator
Bruce **Hanna**, Co-Speaker of the House
Arnie **Roblan**, Co-Speaker of the House
Kevin **Cameron**, House Republican Leader

UTAH

Michael **Waddoups**, President of the Senate
Ross **Romero**, Senate Minority Leader
Stephen **Urquhart**, Senator
Rebecca **Lockhart**, Speaker of the House
David **Litvack**, House Minority Leader
Melvin R. **Brown**, Representative
Todd **Kiser**, Representative
Ronda Rudd **Menlove**, Representative

WASHINGTON

Lisa **Brown**, Senate Majority Leader
Mike **Hewitt**, Senate Republican Leader
Karen **Fraser**, Senator
Linda **Evans** Parlette, Senator
Frank **Chopp**, Speaker of the House
Richard **DeBolt**, House Minority Leader
Jeff **Morris**, Representative
Sam **Hunt**, Representative
Sherry **Appleton**, Representative

WYOMING

Jim **Anderson**, President of the Senate
Phil **Nicholas**, Senator
Tony **Ross**, Senator
John **Hastert**, Senate Minority Floor Leader
Drew **Perkins**, Senator
John **Schiffer**, Senator
Edward **Buchanan**, Speaker of the House
W. Patrick **Goggles**, House Minority Floor Leader
Rosie **Berger**, Representative
Mary **Throne**, Representative
Tom **Lubnau**, House Majority Floor Leader

EX-OFFICIO MEMBER

Pamela **Varni**, Executive Director
Legislative Affairs Agency, Alaska



"Serving Western Legislatures"

CSG-WEST 2011 Executive Committee

The Executive Committee serves as the board of directors of CSG-WEST reviewing the work and activities of policy committees, adopting policy positions, selecting participants for the Western Legislative Academy and approving the slate of CSG-WEST officers.

The Committee is comprised of four CSG-WEST officers, the presiding legislative officers and ranking minority leaders of both chambers of each

Western state, the chair and vice chair of CSG and CSG-WEST committees and legislators appointed by the presiding legislative officers of member states.

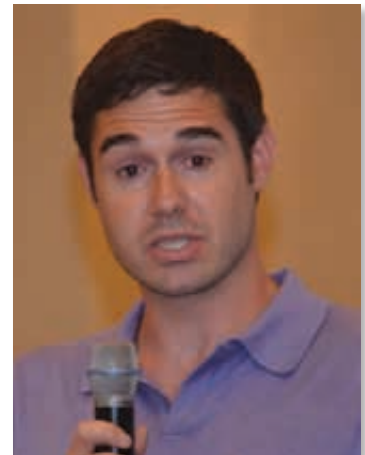
The Executive Committee of CSG-WEST works with staff and officers of the Western Governors' Association, Western Municipal Conference and Western Interstate Region of the National Association of Counties as an advocate for Western interests at the state and local level.

Program Presenters

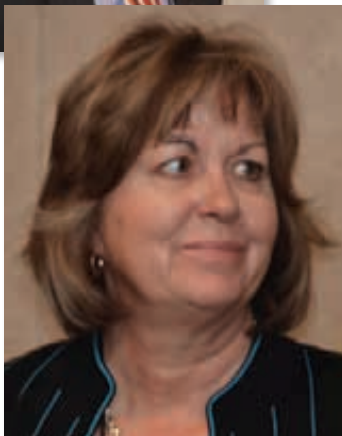


*Chris **Whatley**, Director of the CSG Washington D.C. office, provided updates on federal issues and CSG international affairs activities.*

*Senior Policy Analyst Robert **Coombs** updated members on CSG's Justice Center Reinvestment Initiative, aimed to reducing recidivism, crime and corrections spending.*



*Judge Steven S. **Alm** of the Hawaii First Judicial Circuit in Honolulu, Hawaii, provided a presentation on the The Hope Project, a pilot program to reduce probation violations by drug offenders and others of high risk of recidivism. HOPE (Hawaii's Opportunity Probation with Enforcement) was launched by Judge Alm in 2004.*



*Pam **Immann**, Executive Director of the Western Governors' Association (WGA) shared information on collaborative, region-wide energy initiatives.*

Actions-at-a-Glance from the CSG-WEST 64th Annual Meeting July 30 and August 2, 2011 in Honolulu, Hawaii

- Selected the Western Legislative Academy Class of 2011
- Reviewed Hawaii's Opportunity Probation and Enforcement Project (HOPE) and CSG's Justice Reinvestment Initiative to reduce recidivism, crime and corrections spending
- Updated on Western Governors' Association (WGA) joint energy related initiatives
- Reviewed CSG-WEST committee forums, programs and projects from 2011
- Adopted CSG-WEST policy positions on secure rural schools; amendments to the federal Water Pollution Control Act; Asia Pacific Economic Community and federal support for the East-West Center
- Updated on federal issues and international affairs activities of CSG's Washington D.C. office, which included amendments to the Federal Water Pollution Control Act, U.S. Dept. of Interior's plan to protect sage grouse, removal of wolves from the Endangered Species list and federal transportation reauthorization
- Elected CSG-WEST slate of 2012 officers

CSG-WEST 2011 Executive Committee

Member Participation



Nevada Speaker Pro Tempore **Debbie Smith**



Left to right: Idaho Senator Dean **Mortimer** and Senate Minority Leader Edgar **Malepeai**



Alaska Representative Craig **Johnson**



Colorado Representative Nancy **Todd**



Nevada Assemblyman Kelvin **Atkinson**

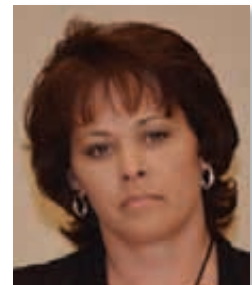


Hawaii Representative Marcus **Oshiro**

Washington Senate Republican Caucus Chair Linda Evans **Parlette**



Pam **Varni**, Alaska Legislative Affairs Agency Executive Director

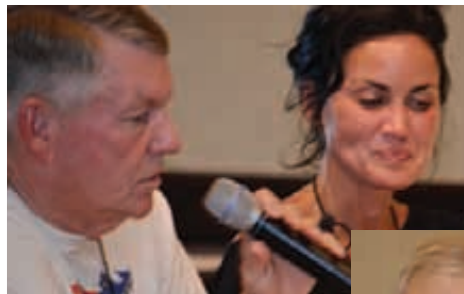


Utah Speaker Rebecca **Lockhart**

Wyoming Representative Mary **Throne**



Utah Senate President Michael **Waddoups**



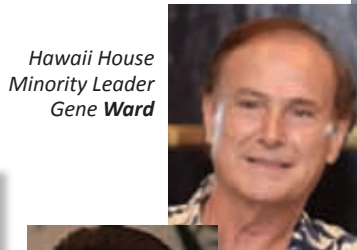
Alaska Senate Minority Leader Charlie **Huggins** and Senator Lesil **McGuire**



Alaska House Minority Leader Beth **Kerttula**



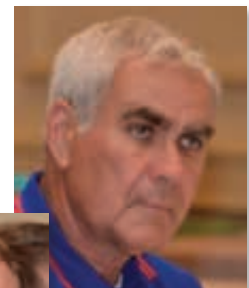
Left to right: New Mexico House Minority Leader Tom **Taylor** and Colorado Speaker Frank **McNulty**



Hawaii House Minority Leader Gene **Ward**



Wyoming Senator John **Schiffer**



Idaho Representative Rich **Wills**



Left to right: Montana Representative Gary **MacLaren** and Nevada Senator Mike **McGinnis**



Hawaii Representative Kyle **Yamashita**



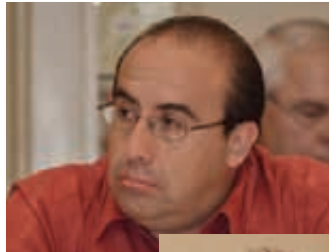
Wyoming Speaker Ed **Buchanan**

CSG-WEST 2011 Executive Committee

Member Participation



Hawaii Senator
Brian **Taniguchi**



New Mexico
Representative
Thomas **Garcia**



Oregon Co-Speaker Arnie **Roblan** and
Senator Jackie **Dingfelder**



Washington Senator
Karen **Fraser**



Wyoming Senator
Tony **Ross**



Idaho Representative
Maxine **Bell**



Utah Senator
Stephen **Urquhart**



Washington Representative
Sherry **Appleton**



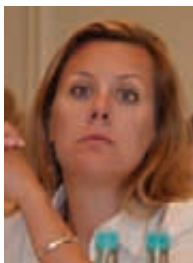
Wyoming Senate President
Jim **Anderson** and
Representative Rosie **Berger**



Idaho Senate Majority
Leader Bart **Davis**



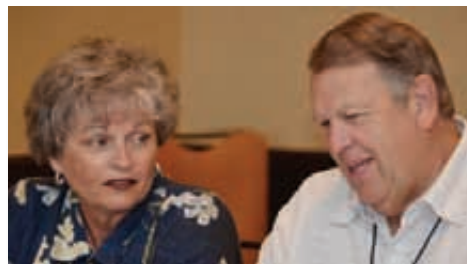
Alaska Representative
Alan **Austerman**



Wyoming Senate Minority
Leader John **Hastert**



California Assembly
Member Alyson **Huber**



Utah Representatives Ronda Rudd **Menlove**
and Roger **Barrus**



Washington Representative
Sam **Hunt**



Left to right: New Mexico Senator John **Sapien** and
California Assembly Majority Floor Leader Charles **Calderon**



Idaho Representative
Dell **Raybould**



Left to right: Arizona Representative Russ **Jones** and
California Senator Curren **Price**

CSG-WEST 2011 Annual Meeting

July 30 - August 2 • Honolulu, Hawaii

Hawaii

Hawaiian for “where leaders gather”



Hawaii Representative **Marcus R. Oshiro**, Chair of CSG-WEST, presided over the 64th annual meeting.



Left to right: **George Kam**, ambassador of Aloha, and **Brother Noland**, well-known Hawaiian musician/songwriter provided attendees a sense of Hawaiian place and culture during the opening session.



The Honorable **Neil Abercrombie**, Governor of Hawaii, made a special appearance and welcome to the assembly of western state lawmakers and guests.



CSG-WEST Immediate Past Chair, Idaho Representative **Rich Wills**, introduced CNN's award-winning chief political correspondent **Candy Crowley**, who provided an outlook on the current and future landscape of national politics.



The meeting opened with a traditional Hawaiian blessing and chant. The Hawaii Air National Royal Guard posted the colors.



Hawaii Speaker of the House **Calvin Say** (above) introduced lunch program speakers **Joel Kotkin** (left) and **David Adkins**, who explored the impact of population growth in the states. Adkins, CSG Executive Director/CEO, interviewed Kotkin, author of “The Next Hundred Million: America in 2050.”

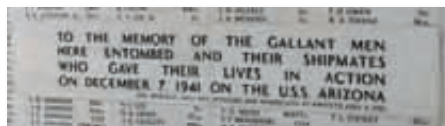


CSG-WEST 2011 Annual Meeting

64th Annual Meeting



Left to right: Hawaii Representative Henry **Aquino** introduced Admiral Patrick M. **Walsh**, Commander of the U.S. Pacific Fleet of the United States Navy based in Pearl Harbor, who discussed the security, readiness and strength of the world's largest fleet command.



Meeting participants toured the U.S.S. Arizona Memorial, located at Pearl Harbor, which honors those who sacrificed their lives on December 7, 1941.



Left to right: Dr. Kang **Wu** discussed global energy, and Dr. Christopher **McNalley** discussed the rising frictions in U.S.-China relations.



State capitol tour with briefing by Hawaii Speaker Calvin **Say** (right) and Vice Speaker Joey **Manahan** in the house chambers.



Renowned East-West trade experts from Hawaii's East-West Center discussed the U.S. Asia trade policy, global energy and U.S.-China economic frictions.



Left to right: Hawaii Lt. Governor Brian **Schatz** moderated the Asia-Pacific Economic Cooperation (APEC) session with East West Center President Dr. Charles E. **Morrison**.

Western Legislative Academy (WLA) class presidents were recognized and honored at the 12th WLA alumni reception. Above left to right: Nevada Assemblymember Kelvin **Atkinson** (2003), Alaska Senator Lesil **McGuire** (2001), Nevada Senator Barbara **Cegavske** (2000); below left to right: Idaho Representative Rich **Wills** (2006) and New Mexico Representative Thomas **Garcia** (2007)



Western Legislative Conference

CSG-WEST 2011 Annual Meeting • July 30 - August 2 • Honolulu, Hawaii

Legislatures are the key agencies of representative democracy in America.

~ Alan Rosenthal, Engines of Democracy, 2009

Lawmakers from the 13 western state legislatures assembled in policy forums at the CSG-WEST annual meeting to learn from one another and share ideas about regional strategies and solutions to mutual concerns.



Overview of 2011 Policy Committees



Chair
Nancy **Todd**
Representative
Colorado



VICE CHAIR
Dean **Mortimer**
Senator
Idaho

Education Committee

The Education Committee forum focused on the critical issue of preparing students for performance in real-world jobs. In 2010, only 24 percent of the nation's high school graduates who took a college entrance exam were deemed college-ready in English, Math, Reading and Science. Renowned experts shared best practices to increase student readiness, achieve post high school success and maximize future career opportunities.



Chair
John **Schiffer**
Senator
Wyoming



VICE CHAIR
Russ **Jones**
Representative
Arizona

Energy and Public Lands Committee

Because of its high dependence on imported oil and unique geographic isolation, few states have been more dedicated to reaching energy independence than Hawaii. Thus, the Energy and Public Lands Committee focused on what Hawaii is doing to become more energy independent and how their efforts could be used as models by mainland states.

Western Legislative Conference



CHAIR
Debbie **Smith**
Assemblywoman
Nevada



VICE CHAIR
Tom **Taylor**
Representative
New Mexico

Fiscal Affairs Committee

The Fiscal Affairs Committee engaged lawmakers in a discussion on the choices and consequences of budgeting in tough economic times. They received a presentation on the state of state budgets and an up-to-date report on the Congressional Super Committee as well as the Bipartisan Debt Deal. The impact of mortgage foreclosures and reports from each of the 13 Western states on 2011 budget impacts were among other issues addressed.



CHAIR
Sam **Hunt**
Representative
Washington



VICE CHAIR
Gary **MacLaren**
Representative
Montana

Future of Western Legislatures Committee

The Committee on the Future of Western Legislatures reviewed the causes and cures of incivility in the legislative arena. The latest polling data on civility in America and its impact on politics was considered. Lawmakers also shared best practices to promote civility in government and politics.



CHAIR
Curren **Price**
Senator
California



VICE CHAIR
Todd **Kiser**
Representative
Utah

International Trade Committee

The International Trade Committee took a close look at the National Export Initiative, an ambitious effort to double U.S. exports within five years. The discussion focused on how states could participate and benefit as well as the possibilities and pitfalls states could encounter.



CHAIR
Kyle **Yamashita**
Representative
Hawaii



VICE CHAIR
John **Sapient**
Senator
New Mexico

Western Economic Development Committee

While most economic development efforts focus on recruitment and assistance to start-up businesses, many states may overlook the fact that mature smaller businesses need help too. This forum focused on how these smaller businesses can help make state economic development more effective.



CHAIR
Craig **Johnson**
Representative
Alaska



VICE CHAIR
Jackie **Dingfelder**
Senator
Oregon

Water and Environment Committee

The Water and Environment Committee focused on invasive species management and proposed guidelines to determine which waters are within the jurisdiction of the federal Clean Water Act (CWA). Committee members recommended a resolution, which was adopted by the CSG-WEST Executive Committee, expressing concern that the draft guidelines would increase federal government jurisdiction under the CWA. Members also engaged in a discussion on the development of a Western Shared Water Vision and ongoing coordination with the Western Governors' Association.

Policy Sessions Snapshots

CSG-WEST 2011 Annual Meeting • July 30 - August 2 • Honolulu, Hawaii

Exploring Education Career Preparation for the 21st Century Student: Will your kindergartener be ready?

Lawmakers and educators shared best practices to increase student readiness and career achievement.



Program speaker John L. **Barry**, Superintendent of Aurora Public Schools, Aurora, Colorado



CSG-WEST Education Committee Leadership:
Colorado Representative Nancy **Todd** (left) and Utah Representative Ronda **Menlove**

Program speaker Karen C. **Lee**, Ed. D., Executive Director of Hawaii P-20 Partnerships for Education



Program speaker Raymond T. **Coward**, Ph.D., Executive Vice President and Provost of Utah State University, Logan, Utah



Program speaker Pam **Goins**, CSG Director of Education Policy



CSG-WEST Education Committee Leadership: Idaho Senator Dean **Mortimer**

Program speaker David T. **Conley**, Ph.D., CEO of Educational Policy and Improvement Center (EPIC)



State Economic Development Effectiveness: Mature Small Businesses Need Help Too

Lawmakers and guests heard how relations with Asian countries are impacting the economies of western states, explored an innovative economic development program piloted to assist existing small businesses and discussed the impacts of advanced broadband technology on economic development.



Nevada Assemblywoman Dina **Neal**

Program speaker David **Lassner**, Chief Information Officer at University of Hawaii



Program speaker Peter **Ho**, CEO of Bank of Hawaii Corporation



New Mexico Representative Bobby **Gonzales**



Left to right: CSG-WEST Western Economic Development Committee Leadership - New Mexico Senator John **Sapient** (Vice Chair) and Hawaii Representative Kyle **Yamashita** (Chair)

Hawaii Representative Angus **McKelvey**



Program speaker Chris **Gibbons** of Business/Industry Affairs in Colorado

Policy Sessions Snapshots

CSG-WEST 2011 Annual Meeting • July 30 - August 2 • Honolulu, Hawaii

Hawaii's Lessons in Energy Independence

The Energy and Public Lands Committee forum focused on lessons learned by Hawaii in its efforts to become energy independent.



Forum moderator Maurice **Kaya**
of Hawaii Renewable Energy
Development Venture



Program
speaker Joel
Matsunaga
of Hawaii
BioEnergy



CSG-WEST Energy
and Public Lands
Committee Chair:
Wyoming Senator
John **Schiffer**



Hawaii Senator
Mike **Gabbard**



Program speaker Robbie **Alm** of
Hawaiian Electric Company



CSG-WEST Energy and
Public Lands Committee
Vice Chair: Arizona
Representative Russ **Jones**



Left to right: Idaho Representative Jeff **Thompson**
and Senator Bert **Brackett**

Tough Choices, Tough Consequences: Budgeting in a New Era

The Fiscal Affairs Committee forum addressed issues on state budget realities, while learning and sharing best fiscal practices among western state legislative fiscal leaders.



Left to right: Nevada
Assemblyman Jason **Frierson**
and Hawaii Representative Bob
Herkes talked about mortgage
foreclosure legislation



Hawaii Senator David **Ige**
and Idaho Representative
Maxine **Bell**



CSG-WEST Fiscal Affairs
Committee Vice Chair:
New Mexico House
Minority Leader
Tom **Taylor**



Arizona Senator
Rich **Crandall**

CSG-WEST
Fiscal Affairs
Committee
Chair:
Nevada
Speaker Pro
Tempore
Debbie **Smith**



Scott **Pattison**, National Association of
State Budget Officers Director, provided
an overview on state budgets

CSG D.C. Office Director Chris **Whatley**
delivered an up-to-date report on
the federal bipartisan debt deal

Policy Sessions Snapshots

CSG-WEST 2011 Annual Meeting • July 30 - August 2 • Honolulu, Hawaii

Choosing Civility: What Lawmakers Need to Know

The Civility and Politics forum featured expert testimony from Philadelphia's National Constitution Center and from the prestigious polling firm of Weber Shandwick. Lawmakers reviewed a civility case study, heard from lawmakers about model civility projects and shared practical tips on promoting civility in public meetings.



Program speaker Lorie
Fiber of Weber Shandwick

Utah Senate
President Michael
Waddoups



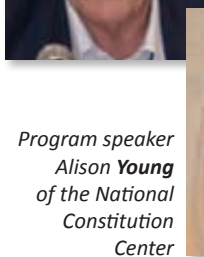
Western
Legislatures
Futures
Committee Chair:
Washington
Representative
Sam Hunt



Western Legislatures
Futures Committee
Vice Chair: Montana
Representative Gary
MacLaren



Wyoming Senate
President Jim **Anderson**



Program speaker
Alison **Young**
of the National
Constitution
Center



Program speaker
Al **Lama**, New
Mexico Chief
Deputy Attorney
General

Oregon Co-Speaker
Arnie Roblan



Doubling U.S. Exports

In his State of the Union address on January 27, 2010, President Obama announced a "National Export Initiative" (NEI) to help businesses, particularly small businesses and farmers, increase exports. The CSG-WEST International Trade Committee took a very close look at the ambitious Initiative, which aims to double the nation's exports within five years.



Wyoming Senator
Stan **Cooper**



Program speakers Sasha Sutcliffe-
Stephenson of CSG D.C. office
and Brooks **Ohlson** of Northern
California Regional Center for
International Trade Development

California Senator Curren
Price, CSG-WEST International
Committee Chair



Program speaker
Mark **Calhoon** of WA
Dept. of Commerce

Hawaii Representative Tom **Brower**
and Alaska Senator Linda **Menard**



Alaska Senator
John **Coghill**

Mr. Suresh **Kumar**, Assistant Secretary
for Trade Promotion and Director
General of the U.S. & Foreign
Commercial Service

Washington
Representative
Norm **Johnson**



Washington Senator
Karen **Fraser**

Policy Sessions Snapshots

CSG-WEST 2011 Annual Meeting • July 30 - August 2 • Honolulu, Hawaii

Water and the Environment

The Water and Environment Committee focused on the management of invasive species and proposed draft guidelines by the U.S. Environmental Protection Agency and the U.S. Army Corp of Engineers aimed at determining which waters are within the jurisdiction of the federal Clean Water Act.



Left to right:
Wyoming Senator
John **Schiffer**
and Arizona
Representative
Russ **Jones**



Tony **Willardson**,
Executive Director,
Western States
Water Council,
Utah



Utah
Representative
Michael **Noel**



Left to right: Alaska Representative Craig **Johnson** (committee chair), Oregon Senator Jackie **Dingfelder** (committee vice chair) and Hawaii Representative Clift **Tsuji**



Wyoming Representative Kathy **Davison** and Senator Larry **Hicks**

Health Forum Touches Upon Pandemic Influenza and Health Innovations

A health forum provided insights on how communities can better prepare and address issues related to pandemic outbreaks and intervention. Also, cutting edge innovations were shared on how to improve health outcomes in states with dwindling reimbursement rates and smaller budgets.



Hawaii Representative
George **Fontaine**

Program speakers Gary
Gill of Hawaii Dept. of
Health and Darlena
Chadwick of Queen's
Health Systems



Hawaii Representative
Dee **Morikawa**



Hawaii
Representative
Ryan **Yamane**
moderated the
health forum

Program speaker
Dr. Emmanuel **Kintu** of the
Kalihi-Palama Health Center



Hawaii Representative
Scott **Nishimoto**



Nevada Senator
Barbara **Cegavske**



Program speaker Sarah **Park**
from Hawaii Dept of Health



Program speaker
Wesley **Lo** of
Maui Memorial
Medical Center



Annual Legislative Training Assembly

CSG-WEST 2011 Annual Meeting • July 30 • Honolulu, Hawaii

It's not what we don't know that gets us in trouble. It's what we know for sure, that just ain't so.

~ Will Rogers

Full Day of Professional Development Training

CSG-WEST offered a full day of professional development training to all meeting participants known as the Annual Legislative Training Academy or ALTA. The day began with Bill Graham, master communicator and former TV executive, who delivered a morning session on Keys to Political Communication and a lunchtime talk on Secrets of Inspirational Leaders. The afternoon ALTA session reviewed the promises and pitfalls of social networking in the legislative arena.



Left to right: Program speaker Nevada Assemblyman David P. **Bobzien**, gave Idaho Senate Majority Leader Bart **Davis** some tips on social networking.

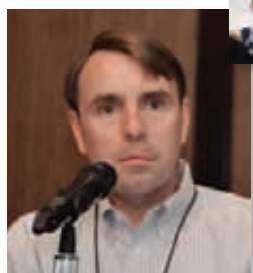
During a lunchtime talk, Bill **Graham**, master communicator and TV executive, taught lessons on how to become a leader who inspires, motivates and gets results.



CSG-WEST Vice Chair, Nevada Assemblyman Kelvin **Atkinson**, moderated the afternoon session on social networking.



Program speaker Mike **Hoover**, Washington Senate Counsel, explained the promises and pitfalls of social networking in the legislative arena.



Likeability
"The 55%-38%-7% Rule"

- 55% Face and Body
- 38% Sound of Voice
- 7% Actual Words



Idaho Representative Susan **Chew** diligently took notes.



Utah participants gleaned some pointers. Left to right (upper photo): Senate President Michael **Waddoups**, Senator Peter **Knudson**; (bottom photo) Michael **Christensen**, Director of the Office of Legislative Research and General Counsel.

Bill **Graham** (right) led a dynamic, hands-on communication workshop. Alaska Representative Carl **Gatto** (left) participated as brave volunteer.



Women in Politics

CSG-WEST 2011 Annual Meeting • August 1 • Honolulu, Hawaii

About half of the current women members of the U.S. Congress and about half of women who ever served as governors previously served in the state legislatures.

~ "Poised to Run," Center for the American Women in Politics, Rutgers, 2009

The Women in Politics session has become a regular feature at CSG-WEST annual meetings. It's a time and place where women and men in the political arena gather to explore how women can survive and thrive as political leaders. This year's session featured Kathryn Matayoshi, Superintendent of the Hawaii State Department of Education. Moderated

by Hawaii Senator Jill Tokuda and Wyoming Representative Rosie Berger, this highly interactive session asked participants to answer the question "The World is Changing, Are you?" Using an historic timeline of world events as a catalyst, participants discussed how significant world events and events in their own lives have affected their personal political decisions.



Hawaii Representative
Jo Jordan

Co-Moderator and CSG-WEST
Chair-Elect, Wyoming
Representative Rosie Berger



Washington Representative
Bob Hasegawa

Program speaker
Kathryn Matayoshi,
Superintendent of
the Hawaii State
Department of
Education



Oregon
Senator Jackie
Dingfelder



Alaska Senator
Leslie McGuire



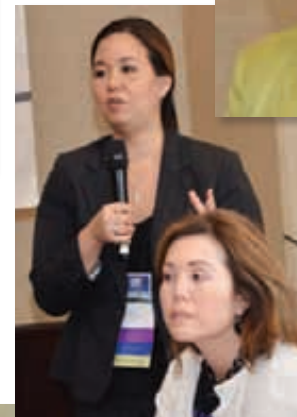
Mark San Souci of U.S. Dept. of Defense and
Nevada Speaker Pro Tempore Debbie Smith



California Assembly
Member Alyson Huber



Hawaii Representative Linda Ichiyama



Co-Moderator,
Hawaii Senator
Jill Tokuda
(standing)
and Lauzanne
Oshiro (sitting)



Left to right: Alaska
Senator Bettye Davis, Utah
Speaker Rebecca Lockhart
and Utah Representative
Jennifer Seelig



Hawaii Representatives
Pono Chong and
Rida Cabanilla

Acknowledging Leadership

CSG-WEST 2011 Annual Meeting • July 30 - August 2 • Honolulu, Hawaii



The annual Bettye Fahrenkamp Award for Distinguished Legislative Leadership on Behalf of Western States was presented to the family, wife Ruth and son David, of the late Hawaii Senator Richard M. **Matsuura**. The prestigious Fahrenkamp Award recognizes leaders whose legislative careers demonstrate the ability to see and work beyond the border of their own states in the interest of the West. CSG-WEST Chair Oshiro presented the award in recognition of Matsuura's leadership in establishing in 1985 the Ocean Resources Committee of the Western Legislative Conference and serving as the original co-chair of the committee with former California Assemblyman Sam Farr, now a member of Congress.

Left to right: Marcus **Oshiro**, Ruth **Matsuura**, David **Matsuura**



Elisabeth **Loudy**, State Government Affairs Council (SGAC) Executive Director, presents the SGAC Shooting Star award to Hawaii Representative Marcus **Oshiro** in recognition of his leadership as Chair of CSG-WEST.

As hosts of the 64th annual meeting of CSG-WEST in Honolulu, Hawaii, Representative Marcus Oshiro received, on behalf of the Hawaii legislature, a crystal commemorative wedge engraved with the Hawaii meeting logo. Pictured: Representative Marcus **Oshiro**, CSG-WEST Chair and Wyoming Representative Rosie **Berger**, CSG-WEST Chair-Elect.



Kent **Briggs** (center) recognized and applauded for his distinguished service as the Executive Director of CSG-WEST from April 1996 through November 1, 2011. Kent is pictured with the 2011 CSG-WEST officers, left to right: Nevada Assemblyman Kelvin **Atkinson** (CSG-WEST Vice Chair), Hawaii Representative Marcus **Oshiro** (CSG-WEST Chair), Kent **Briggs**, Wyoming Representative Rosie **Berger** (CSG-WEST Chair-Elect) and Idaho Representative Rich **Wills** (CSG-WEST Immediate Past Chair).

2011 CSG Western Innovations Awards Selection

CSG-WEST 2011 Annual Meeting • July 29 • Honolulu, Hawaii

The CSG Innovations Awards provide an opportunity to shine a national spotlight on state agency successes. State employees work hard to provide outstanding services to citizens. They develop and adapt new and better ways to provide services. Under the leadership of Alaska Senator Lesil McGuire, a panel of CSG Western Toll Fellows met during the CSG-WEST 2011 annual meeting to select two regional winners from six outstanding innovation program finalists in the Western region. The two winning CSG Western Innovations Awards (recipients identified below) were presented at the fall CSG national conference in Bellevue, Washington (see photos on page 32).

Colorado “eForm” - The Colorado Oil and Gas Commission implemented this Web-based software to automate the processes to apply for, review, and approve permits to site oil and gas wells in the state. The system has enabled commission staff to reduce the average time they take to process permit applications

from 45 days to 30 days. Colorado eForm efficiently and effectively coordinates the flow of information between the oil and gas commission and more than 600 well operators in the state, and between the commission and other state regulatory agencies.

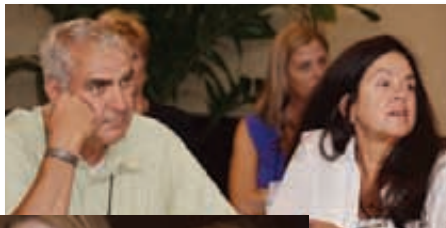
Washington SECTOR (Statewide Electronic Collision and Ticket Online Records) System - Each year, the state of Washington processes between 130,000 and 150,000 collision reports and more than one million traffic citations. Numerous state and local agencies share the responsibility to create, collect, and store collision and citation information. The Washington State Patrol developed SECTOR to automate this traditionally paper-based process. More than 2,000 officers representing 168 law enforcement agencies use it, as do 133 of 169 district and municipal courts.

More information on these programs can be found under “Innovations” at www.csg.org.

CSG Western Innovations Awards Selection Panel



Utah Senator
Curtis **Bramble**.



Alaska
Representative
Linda **Menard** and
Senator John **Coghill**

Representatives
Rich **Wills** (ID) and
Rosie **Berger** (WY)



Left to right:
Wyoming
Representative
Mary **Thorne** and
Nevada Speaker
Pro Tempore
Debbie **Smith**



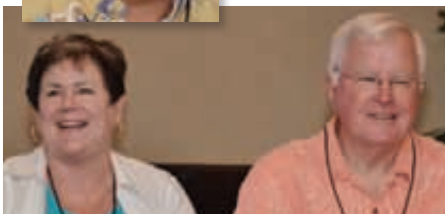
Colorado Representative
Nancy **Todd**



Left to right: Alaska Representative
Beth **Kerttula** and Utah
Representative Jennifer **Seelig**



Hawaii Representative
Pono **Chong**



Washington Representatives Sherry **Appleton**
and Sam **Hunt**



Alaska Senator Lesil
McGuire, CSG Western
Innovations Selection Chair



Nevada
Senator
Barbara
Cegavske



Hawaii
Representative
Marcus **Oshiro**

WESTRENDS

CSG-WEST 2011 Annual Meeting • July 31, 2011 • Honolulu, Hawaii

A politician thinks of the next election and a statesman thinks of the next generation.

~ James F. Clarke, American Clergyman and writer, 1882



Senator Kim **Gillan**
Montana
WESTRENDS Chair



Representative Beth **Kerttula**
Alaska
WESTRENDS Vice Chair



Program speaker
Dr. Charles E. **Morrison**
President, East-West Center



Program speaker
Jerry **Wong**, Information
Services Specialist
U.S. Census Bureau



Program speaker
Dante **Chinni**
Author and Journalist

WESTRENDS provides a forum for legislators to examine the consequences of demographic, economic and cultural trends shaping the West. Each Western state is represented on the WESTRENDS Board by a legislator with an interest in issues and forces changing the region. With this purpose in mind, the WESTRENDS Board engaged in lively conversations with three experts at its meeting convened at the East-West Center in Honolulu.

Dr. Charles E. **Morrison**, President of the East-West Center, provided an overview of changes occurring in the Asia-Pacific region. Morrison explained what the changes meant for America - specifically the American West - and the importance of the Asia-Pacific Economic Cooperation (APEC) forum held in Honolulu by invitation of President Obama.

With a focus on the economic and demographic uniqueness of the West, Dante **Chinni**, author of *Our Patchwork Nation*, presented an image of the West using data that identifies twelve community types. To complement this image of a different way to look at the Western region, Jerry **Wong**, an Information Services Specialist with the U.S. Census Bureau, provided insights into some counter-intuitive results from the 2010 census.

2011 WESTRENDS Board

Senator Kim **Gillan**, Montana
Senate Minority Whip
WESTRENDS Chair

Representative Beth **Kerttula**, Alaska
House Minority Leader
WESTRENDS Vice Chair

Representative Russ **Jones**, Arizona
Assemblyman Charles **Calderon**, California
Assembly Majority Floor Leader

Representative Thomas **Garcia**, New Mexico
Senator Ginny **Burdick**, Oregon
President Pro Tempore

Representative Nancy **Todd**, Colorado
Senator Brian **Taniguchi**, Hawaii

Representative Ronda Rudd **Menlove**, Utah
Senator Linda Evans **Parlette**, Washington
Republican Caucus Chair

Representative Maxine **Bell**, Idaho
Representative Gary **MacLaren**, Montana

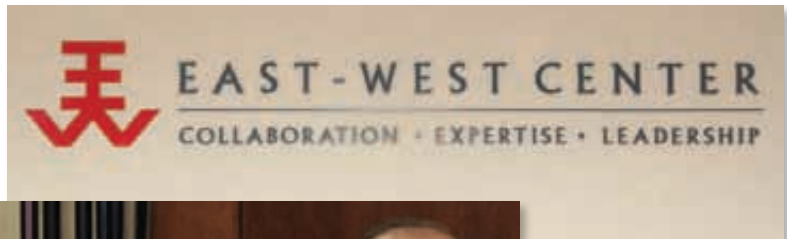
Representative Thomas **Lockhart**, Wyoming

Assemblywoman Debbie **Smith**, Nevada
Speaker Pro Tempore

WESTRENDS



Nevada Speaker
Pro Tempore
Debbie **Smith**



Idaho Representative
Maxine **Bell** and California
Assembly Majority Floor
Leader Charles **Calderon**



Colorado
Representative
Nancy **Todd**



Left to right: Montana Representative
Gary **MacLaren** and Wyoming
Representative Thomas **Lockhart**



Hawaii Senator Brian **Taniguchi**



Arizona Representative
Russ **Jones**



New Mexico
Representative
Thomas **Garcia**



Our Patchwork Nation written by
program speaker Dante **Chinni**



Washington Senate
Republican Caucus Chair
Linda Evans **Parlette**



Left to right: Oregon Senate
President Pro Tempore Ginny
Burdick, Alaska House Minority
Leader Beth **Kerttula** and Utah
Representative Ronda Rudd **Menlove**

Western Legislative Academy

October 3-6, 2011 • Colorado Springs, Colorado

In times of change, learners inherit the earth.

~ Eric Hoffer

Class of 2011 Most Competitive in the History of the WLA



Since its inception in 2000, the CSG-WEST Western Legislative Academy has been a much sought-after training experience for newer lawmakers in the 13 Western states. In 2011, the competition was the toughest in the history of WLA with 126 applications for 39 slots.

As expected, the Class of 2011 arrived in Colorado Springs ready to roll their sleeves up and learn as much as possible during three-days of intensive legislative effectiveness training. Class members spent long hours in classes on the history of legislative institutions, time management, legislative governance, civility, ethics, communications, negotiations and leadership. One highlight was an afternoon spent at the U.S. Air Force Academy working on team building. Abraham Lincoln --as portrayed by Dr. Gene Griessman-- joined the class for its closing session. WLA now boasts 451 graduates, many of whom have gone on to serve in leadership positions in chambers and caucuses. Several alumni now serve in the U.S. Congress. The WLA is funded by CSG-WEST state dues, the El Pomar Foundation and private sector contributions.

CSG-WEST encourages those lawmakers still in their first four years of total legislative service to apply or renew their applications in 2012. WLA 2012 will be held after elections—November 13-16—in Colorado Springs, Colorado. *For more information visit www.csgwest.org or call 916-553-4423. The 2012 application deadline is April 30.*



Western Legislative Academy

Class of 2011



Photo courtesy of Lynn Boutte Photography

Front row (left to right): Kathleen Williams (MT Rep), Liz Bangerter, (MT Rep), Jeanne Nicholson (CO Sen), Laurie Jenkins (WA Rep), Henry Perea (CA Asmbr)

Second row: Alan Olsen (OR Sen), Rudy Martinez (NM Rep), Pete Lee (CO Rep), Nick Harper (WA Sen) - seated, Teresa Benitez-Thompson (NV Asmbr), J.T. Wilcox (WA Rep), Jason Frierson (NV Asmbr), Melinda Smyser (ID Sen) - seated, Jeff Thompson (ID Rep), Tim Eichenberg (NM Sen), Brian Cronin (ID Rep)

Center second row: Alyson Huber (CA Asmbr), Henry Aquino (HI Rep), Isaac Choy (HI Rep), Irene Bustamante Adams (NV Asmbr), Mia Costello (AK Rep)

Center third row: Kevin Grantham (CO Sen), Leland Christensen (WY Sen), David Smith (AZ Rep)

Center last row: Brenda Barton (AZ Rep), Janak Joshi (CO Rep), Linda Menard (AK Sen), Leslie Nutting (WY Sen)

Top Left - in front: Randy Brodehl (MT Rep), Michael Dembrow (OR Rep), - in back: Bobby Wooley (NM Rep), Chuck Thomsen (OR Sen), Mark Nakashima, (HI Rep)

Top Right on stairs: -in front: Gregg Bilkre (WY Rep), Pat Hickey (NV Asmbr), Neal Foster (AK Rep) - in back: Lee Heider (ID Sen), Mike Greear (WY Rep), Ted Vogt (AZ Rep)



WLA 2011 Class President
Assemblywoman
Teresa Benitez-Thompson, Nevada

Western Legislative Academy Alumni 2000-2011

Still Serving in State Legislatures

Alaska

Sen. John Coghill, Jr.-02
Rep. Mia Costello-11
Rep. Bryce Edgmon-10
Rep. Anna Fairclough-08
Rep. Neal Foster-11
Rep. Carl Gatto-06
Rep. David Guttenberg-04
Rep. Bob Herron-10
Rep. Lindsey Holmes-08
Sen. Charlie Huggins-05
Rep. Craig Johnson-08
Rep. Scott Kawasaki-10
Sen. Lesil McGuire-01
Sen. Linda Menard-11
Sen. Kevin Meyer-02
Rep. Mark Neuman-07
Rep. Kurt Olson-05
Rep. Paul Seaton-04
Sen. Bert Stedman-06
Sen. Pres. Gary Stevens-01
Sen. Joe Thomas-09
Rep. William A. Thomas, Jr.-06
Sen. Thomas Wagoner-03
Sen. Bill Wielechowski-09
Rep. Peggy Wilson-01

Arizona

Sen. Paula Aboud-07
Rep. Cecil Ash-09
Rep. Brenda Barton-11
Sen. Olivia Cajero
Bedford-03
Sen. Adam Driggs-07
Rep. Steve Farley-08
Rep. Albert Hale-05
Rep. Matt Heinz-10
Rep. Russ Jones-05
Sen. John McComish-06
Rep. Nancy McLain-06
Rep. Lynne Pancrazi-10
Rep. Daniel Patterson-10
Rep. David Smith-11
Rep. Ted Vogt-11

California

Asmbr. Alyson Huber -11
Asmbr. Tony Mendoza-07
Asmbr. Henry Perea-11
Sen. Curren Price-09

Colorado

Rep. Ed Casso-08
Rep. Mark Ferrandino-08
Rep. Cheri Gerou-09
Sen. Kevin Grantham-11
Sen. Mary Hodge-02
Sen. Evie Hudak-10
Sen. Cheri Jahn-04
Rep. Janak Joshi-11
Rep. John M. Kefalas-10
Rep. James J. Kerr-06
Rep. Pete Lee-11
Rep. Claire Levy-07
Sen. Linda Newell-09
Sen. Jeanne Nicholson-11
Sen. Ellen Roberts-07
Rep. Su Ryden-09
Sen. Gail Schwartz-08
Rep. Judy Solano-06
Rep. Amy Stephens-08
Rep. Nancy Todd-06

Hawaii

Rep. Henry Aquino-11
Rep. Karen Leinani Awana-09
Rep. Rida T.R. Cabanilla-06
Rep. Mele Carroll-07
Rep. Pono Chong-05
Rep. Isaac Choy-11
Sen. J. Kalani English-01
Rep. Cindy Evans-03
Sen. Mike Gabbard-08
Sen. Brickwood Galuteria-10
Rep. Faye Hanohano-10
Rep. Sharon Har-09
Sen. Michelle Kidani-10
Sen. Donna Mercado Kim-02
Rep. John Mizuno-08
Rep. Mark Nakashima-11
Sen. Clarence Nishihara-07
Rep. Scott Nishimoto-04
Sen. Jill Tokuda-07
Sen. Pres. Shan Tsutsui-05
Sen. Glenn Wakai-04
Rep. Kyle Yamashita-05

Idaho

Rep. Eric Anderson-06
Rep. Clifford Bayer-05
Rep. Carlos Bilbao-08
Rep. Sharon Block-03
Rep. Darrell Bolz-01
Sen. Joyce Broadsword-07
Rep. Marge Chadderdon-08
Rep. Susan Chew-08
Sen. Tim Corder-05
Rep. Brian Cronin-11
Rep. Russ Fulcher-07
Sen. John Goedde-01
Rep. Marv Hagedorn-07
Sen. Jim Hammond-08
Rep. Stephen Hartgen-10
Rep. R.J. "Dick" Harwood-02
Sen. Lee Heider-11
Rep. Frank Henderson-06
Sen. Pres. Pro Tem Brent Hill-02
Rep. Bill Killen-07
Rep. Phylis King-09
Sen. Patti Anne Lodge-01
Sen. John McGee-06
Sen. Curt McKenzie-03
Sen. Dean Mortimer-10
Rep. Joe Palmer-09
Rep. Dell Raybould-02
Rep. John Rusche-05
Rep. Mack Shirley-04
Sen. Jeff Siddoway-09
Rep. Elaine Smith-03
Sen. Melinda Smyser-11
Sen. Joe Stegner-00
Rep. Jeff Thompson-11
Rep. Richard Wills-06
Sen. Chuck Winder-10

Montana

Rep. Elsie Arntzen-05
Rep. Liz Bangerter-11
Rep. Bill Beck-09
Rep. Mark Blasdel-08
Rep. Randy Brodehl-11
Rep. Robyn Driscoll-06
Sen. Jeff Essmann-08
Sen. Kim Gillan-00
Sen. Bradley Maxon Hamlett-09
Rep. Chuck Hunter-10
Sen. Jim Keane-02
Sen. Cliff Larsen-09
Rep. Gary MacLaren-06
Rep. Sue Malek-10
Rep. Tom McGillvray-07
Sen. Lynda Moss-07
Rep. Ken Peterson-07
Rep. Scott Reichner-10
Rep. Trudi Schmidt-03
Sen. Mitch Tropila-08
Sen. Bruce Tutvedt-10
Rep. Kathleen Williams-11
Rep. Franke Wilmer-08

Nevada

Asmbr. Irene Bustamante
Adams-11
Asmbr. Kelvin Atkinson-03
Asmbr. Teresa Benitez
Thompson-11
Asmbr. David Bobzien-07
Sen. Shirley Breedon-09
Sen. Barbara Cegavske-00
Asmbr. Marcus Conklin-03
Sen. Allison Copening-10
Sen. Moises Denis-05
Asmbr. Marilyn Dondero
Loop-10
Asmbr. Jason Frierson-11
Sen. Don Gustavson-01
Asmbr. Pat Hickey-11
Asmbr. William Horne-03
Sen. Steven Horsford-06
Asmbr. Marilyn Kirkpatrick-05
Sen. John Jay Lee-05
Asmbr. April Mastroluca-09
Asmbr. Richard McArthur-10
Spkr. John Ocegueda-01
Asmbr. James Ohrenschall-08
Asmbr. Tick Segerblom-08
Sen. James Settlemeyer-07
Asmbr. Debbie Smith-01
Asmbr. Melissa Woodbury-09

New Mexico

Sen. Vernon Asbill-06
Rep. Paul Bandy-09
Sen. Tim Eichenberg-11
Rep. Candy Spence Ezzell-08
Rep. Mary Helen Garcia-00
Rep. Thomas Garcia-07
Rep. Joni Marie Gutierrez-05
Rep. Jimmie Hall-07
Sen. Gay Kernan-03
Rep. Patricia Lundstrom-02
Sen. Richard Martinez-02
Rep. Rodolpho Martinez-11
Sen. Howie Morales-09
Sen. George Muñoz-10
Rep. Andy Nuñez-04
Sen. Gerald Ortiz y Pino-05
Sen. Mary Kay Papen-01
Rep. Al Park-01
Rep. Jane Powdrell-Culbert-03
Sen. Sander Rue-10
Sen. John Sapien-09
Rep. James Strickler-08
Rep. Thomas Taylor-00
Sen. Peter Wirth-06
Rep. Bob Wooley-11

Oregon

Rep. Phil Barnhart-02
Rep. Vicki Berger-03
Rep. Kevin Cameron-06
Rep. Jean Cowan-07
Rep. Michael Dembrow-11
Sen. Jackie Dingfelder-02
Sen. Chris Edwards-10
Rep. Tim Freeman-10
Rep. Sara Gelser-06
Rep. Mitch Greenlick-03
Co-Spkr. Bruce Hanna-08
Rep. Bob Jensen-00
Rep. Betty Komp-05
Sen. Laurie Monnes
Anderson-01
Sen. Frank Morse-04
Sen. Alan Olsen-11
Rep. Andy Olson-05
Rep. Tobias Read-08
Co-Spkr. Arnie Roblan-07
Rep. Mike Schaufler-03
Rep. Jefferson Smith-09
Rep. Sherrie Sprenger-09
Sen. Chuck Thomsen-11
Sen. Doug Whitsett-06
Rep. Matt Wingard-10

Utah

Rep. Rebecca Chavez-
Houck-09
Rep. Tim Cosgrove-05
Rep. Brad Dee-03
Rep. Rebecca Edwards-09
Rep. Don Ipson-09
Sen. Patricia Jones-01
Rep. Todd Kiser-04
Sen. Peter Knudson-00
Sen. Dan Liljenquist-10
Rep. Ronda Rudd Menlove-05
Rep. Michael Morley-03
Rep. Merlynn Newbold-02
Rep. Curtis Oda-06
Rep. Patrick Painter-06
Rep. Kraig Powell-10
Rep. Jennifer Seelig-07
Rep. Mark Wheatley-06

Washington

Rep. Glenn Anderson-01
Rep. Jan Angel-09
Rep. Sherry Appleton-07
Rep. Mike Armstrong-02
Rep. Barbara Bailey-05
Sen. Randi Becker-10
Rep. Bruce Chandler-01
Rep. Judy Clibborn-05
Rep. Bruce Dammeier-09
Rep. Fred Finn-09
Rep. Larry Haler-06
Sen. Nick Harper-11
Rep. Bob Hasegawa-05
Sen. Mike Hewitt-03
Sen. Jim Honeyford-00
Rep. Sam Hunt-02
Rep. Laurie Jenkins-11
Rep. Troy Kelley-08
Sen. Derek Kilmer-05
Rep. Mark Miloscia-01
Rep. Terry Nealey-10
Rep. Ed Orcutt-04
Rep. Timm Ormsby-06
Rep. Tina Orwall-10
Sen. Linda Evans Parlette-00
Rep. Kirk Pearson-02
Rep. Mary Helen Roberts-08
Rep. Larry Seaquist-07
Rep. Pat Sullivan-07
Rep. Dean Takko-08
Rep. Judy Warnick-10
Rep. J.T. Wilcox-11

Wyoming

Rep. Rosie Berger-04
Rep. Gregg Blikre-11
Rep. Kermit Brown-05
Sen. Leland Christensen-11
Rep. Cathy Connolly-09
Sen. Stan Cooper-03
Rep. Kathy Davison-07
Sen. Dan Dockstader-10
Rep. Ken Esquibel-08
Rep. Mike Greear-11
Rep. Elaine Harvey-03
Sen. John Hastert-06
Rep. Pete Illoway-00
Sen. Kit Jennings-06
Rep. Thomas Lockhart-01
Rep. Thomas Lubnau, II-05
Sen. Marty Martin-04
Rep. David Miller-01
Rep. Glenn Moniz-10
Sen. Leslie Nutting-11
Sen. Drew Perkins-10
Sen. Ray Peterson-07
Rep. Loraine Quarberg-05
Rep. Jim Roscoe-10
Rep. Tim Stubson-09
Rep. Mary Throne-08
Sen. Michael Von Flatern-06
Rep. Sue Wallis-09



Western Legislative Service Agency and Research Directors

November 14-15, 2011 • Las Vegas, Nevada

Listen if you want to be heard.

~ John Wooden, The late and legendary UCLA basketball coach

Non-partisan Western legislative service agency staff leaders gathered in Las Vegas on November 14 and 15 for CSG-WEST's annual Fall Training Seminar. Alaska Legislative Affairs executive director Pam Varni chaired the event. Key staff from Alaska, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Utah and Wyoming participated.

The event featured "outside" management training and "inside" sharing of best practices. Topics included organizational culture, new technology in Western legislatures and techniques for motivating legislative staff in tough economic times. A new training academy for emerging staff leaders was among the innovative ideas shared by the Nevada Legislative Counsel Bureau.

University of Nevada Reno's Political Science Department chair Eric Herzik painted a colorful portrait of "The Politics of the West." Dr. Clark Kincaid from the William F. Harrah College of Hotel Administration, University of Nevada Las Vegas, offered lessons in the gold standard of customer service.

Left to right: Wyoming
Legislative Service Office
Director Dan **Pauli** and
Assistant Director Mark **Quiner**



Alaska Legislative Affairs
Agency Executive Director
Pam **Varni**



Left to right: New Mexico Legislative
Council Service Director Raul E. **Burciaga**
and John **Cannon** of the Utah Office of
Legislative Research



Left to right: Colorado
Legislative Council
Director Mike **Maurer** and
Eric **Milstead** of the Idaho
Legislative Services Office

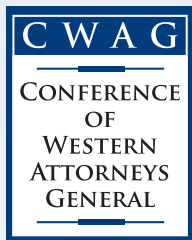


Nevada Legislative Counsel Bureau Research Director
Don **Williams** and Hawaii Legislative Reference Bureau
Acting Director Charlotte **Carter-Yamauchi**

Left to right: Wen **Ibesate**,
Administrative Officer of the
Alaska Legislative Affairs
Agency, and Susan **Fox**,
Executive Director of the
Montana Legislative Services



U.S.-Mexico State Alliance Partnership



The U.S.-Mexico State Alliance Partnership is a dynamic, collaborative and multi-branch program administered by CSG aimed at strengthening binational cooperation among state and local officials of both countries. Funded through a grant from the U.S. Agency for International Development (USAID), as well as direct and indirect financial support from program partners and private sector sponsors, the Alliance Partnership enhances the role of state officials to address shared public policy concerns that transcend international borders. Program partners include CSG's Western and Southern regional offices and Washington, D.C. office, the Conference of Western Attorneys General (CWAG), National Association of State Treasurers (NAST), National Lieutenant Governors Association (NLGA), the Woodrow Wilson International Center for Scholars, Arizona State University's (ASU) North America Center for Transborder



Studies and the Paso del Norte Group. In 2011, the partners of the Alliance Partnership convened numerous binational forums, capacity training exchanges and seminars along the U.S.-Mexico border and interior states of both countries. These exchanges assisted in the achievement of substantive policy research and adoption of legislation in the areas of human trafficking, renewable energy, management of waste tires and economic development. Moreover, these efforts were integrated with other binational mechanisms of cooperation such as the Border Governors Conference, Mexico's National Conference of Attorneys General and others so that concrete policy objectives and reforms could be achieved through a strategic, multi-branch and multi-jurisdictional approach.

For more information about the Alliance Partnership, please contact Edgar Ruiz, CSG-WEST Executive Director, at (916) 553-4423 or email at erui@csq.org.



Prosecutors from Mexico City, Hidalgo, Puebla, Tlaxcala and Baja California in Mexico January 31 - February 4

U.S.-Mexico State Alliance Partnership



Mexico's Ambassador to the U.S. Arturo Sarukhan and BLC Members in Washington, D.C.



Prosecutors from Campeche, Chiapas, Oaxaca and Tabasco in Mexico City March 14-18



Forensic Scientists in Nuevo Vallarta, Nayarit– March 27-April 1

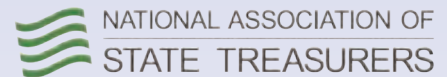


CBP Commissioner Alan Bersin addressing BLC Members at the Woodrow Wilson International Center for Scholars



Mexico's Ambassador to the U.S. Arturo **Sarukhan** and BLC Chair Ramiro **Flores Morales**

Stretching nearly 2,000-miles, the U.S.–Mexico border region is a major economic engine for both countries. The two countries share not only a common border, but also commercial, historic and cultural ties.



Border Legislative Conference



California



Arizona



New Mexico



Texas



Baja California



CHAIR
Ramiro Flores **Morales**
Diputado
Coahuila State Congress

The Border Legislative Conference (BLC) is a program administered by the Council of State Governments (CSG)-*WEST* and its regional partner in the South, the Southern Legislative Conference (SLC), that serves as a mechanism for on-going dialogue and collaboration among state legislators of the United States and Mexico. The goal of the project is to empower border state legislators to engage in the binational agenda and provide input and direction in the development of policy between both countries.

Membership in the BLC is comprised of legislators from the ten states along the U.S.-Mexico border. These states include California, Arizona, New Mexico, and Texas in the U.S., and Baja California, Sonora, Chihuahua, Coahuila, Nuevo Leon, and Tamaulipas in Mexico.



VICE CHAIR
Andy **Nunez**
Representative
New Mexico House
of Representatives

The BLC started the year conducting a visit to Washington, D.C. for substantive meetings on the Merida Initiative effort that included, among others, Congress Members Henry Cuellar, Jane Harman, Silvestre Reyes, Francisco Canseco and Susan Davis. BLC Members also met with Mexican Ambassador to the U.S., Arturo Sarukhan, CBP Commissioner Alan Bersin, and representatives from the North American Development Bank, the U.S.-Mexico Chamber of Commerce, White House Intergovernmental Affairs, and the Woodrow Wilson Center for International Scholars.

This year's BLC forums were convened in Las Cruces, New Mexico and Saltillo, Coahuila, Mexico. In Las Cruces, legislators had the opportunity to discuss issues such as human trafficking, scrap tires and renewable energy. During the meeting in Saltillo, repatriation procedures, economic development, immigration and cross border emergency management were discussed.

BLC staff assisted California Assembly Speaker John A. Pérez lead a bipartisan Assembly delegation to Mexico City. The trip focused on strengthening the economic ties between California and Mexico. The delegation met with numerous key executive and legislative branch government officials of Mexico, including President Felipe Calderon, newly appointed U.S. Ambassador Anthony Wayne, and members of the Mexican Senate and Chamber of Deputies.

Finally, BLC members participated in the CSG National Conference and North American Summit held October 19-23 in Bellevue, Washington. The Summit was an effort led by CSG to provide a substantive and comprehensive program on issues affecting the North American continent. The Summit was modeled after North America Summits convened during three recent CSG-*WEST* annual meetings. See page 34 for more information.

Information, declarations and recommendations from these events can be found at www.borderlegislators.org.

Border Legislative Conference



Sonora



Chihuahua



Coahuila



Nuevo León



Tamaulipas



BLC Members with the Consul General of Mexico in Seattle, Alejandro **Garcia-Moreno Elizondo**, at the North American Summit in Bellevue, Washington.



Left to right: Texas Senator Jose **Rodriguez** and Arizona Senator **Al Melvin** at the XXIII Border Legislative Conference in Las Cruces, New Mexico.



Left to right: Ambassador Arturo **Sarukhan** addressed BLC members during their trip to Washington D.C., flanked by Congress Members Jane **Harman** and Henry **Cuellar**



BLC Chair Diputado Ramiro Flores **Morales** and New Mexico Governor Susana **Martinez** at the XXIII Border Legislative Conference in Las Cruces, New Mexico.



Members of the California State Assembly, led by Speaker John A. **Perez** (center), with Ambassador Julian **Ventura** from Mexico's Ministry of Foreign Affairs during their trip to Mexico City.



Members of the Border Legislative Conference and the Governor of Coahuila, Jorge Juan **Torres Lopez**, during the Official Opening of the XXIV BLC meeting.

2011 Border Legislative Conference Meetings

XXIII BLC Forum: April 14-16
Las Cruces, New Mexico

XXIV BLC Forum: November 17-19
Saltillo, Coahuila

BLC Sponsors and Partners

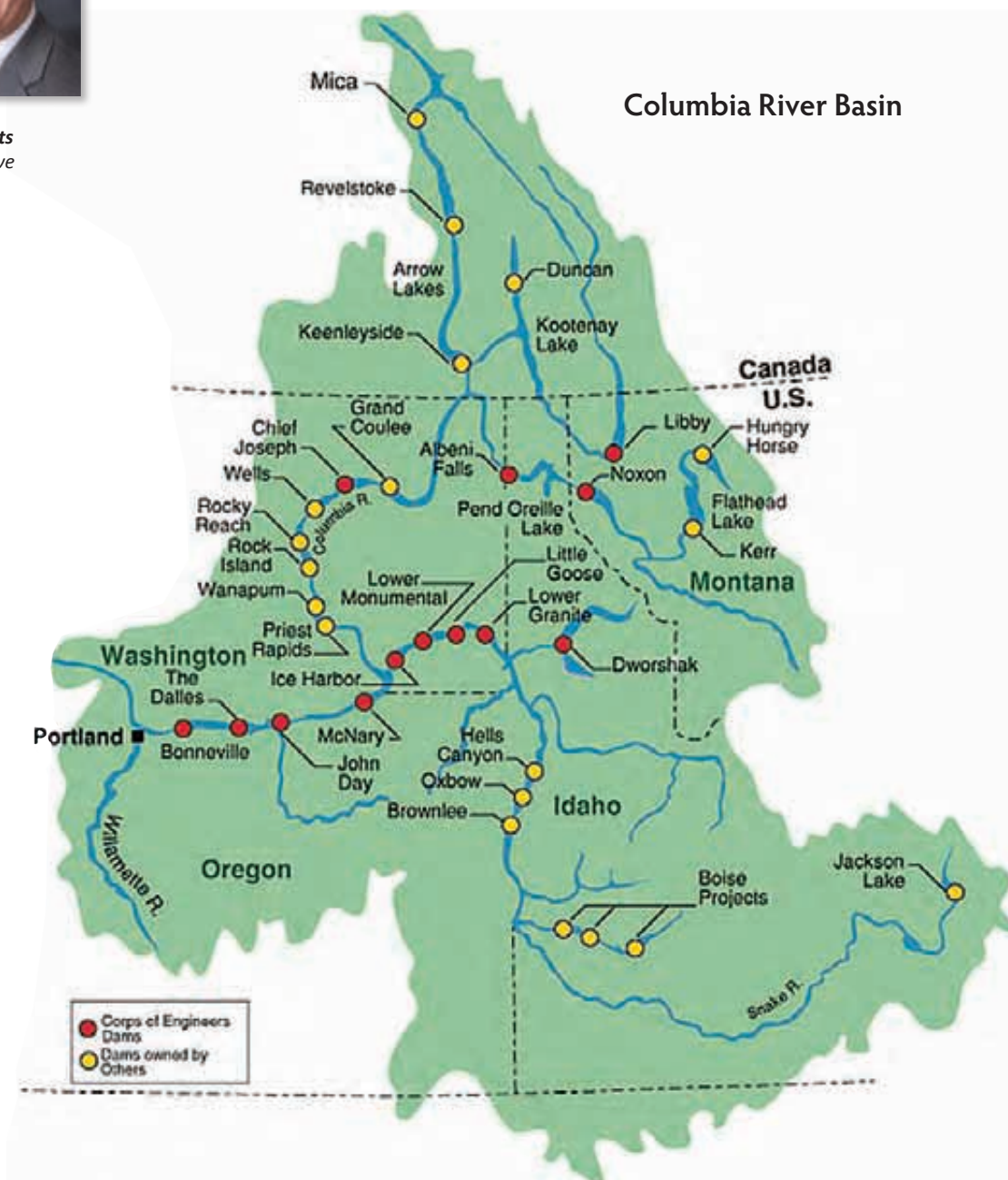
Arizona State University, North American Center for Transborder Studies • Border Governors Conference
North American Development Bank • Coahuila State Legislature • Southern Legislative Conference
Woodrow Wilson International Center for Scholars, Mexico Institute

Legislative Council on River Governance



CHAIR
Ken A. Roberts
Representative
Idaho

The Legislative Council on River Governance (LCRG) is a cooperative association comprised of legislators from Idaho, Montana, Oregon and Washington that promotes the exchange of information regarding issues of mutual interest along the Columbia River Basin.



CSG: Regionally-Based National Organization of States

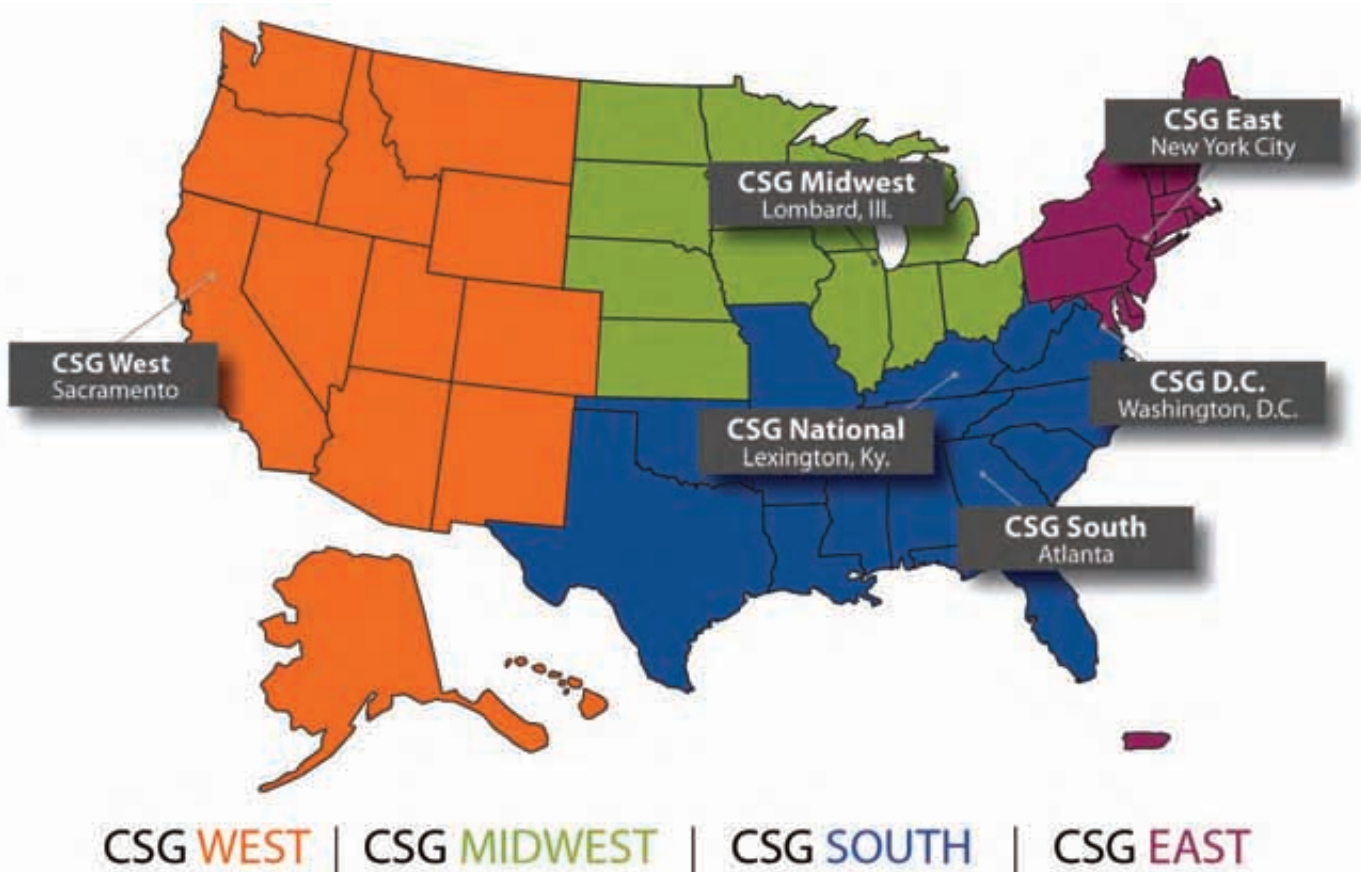
Regional by design, The Council of State Governments (CSG) is a national organization with six offices across the United States. The national office is in Lexington, Kentucky, and the federal affairs office is located in Washington, D.C. Regional offices are located in Atlanta, Chicago, New York City and Sacramento. CSG members have the opportunity to participate on two levels—regional and national. This structure invites focused participation from members on a more intimate, regional level and also provides a national community to exchange information and ideas.

CSG has four very diverse regions with distinct geographical, demographic and cultural characteristics. Each region elects its own officers

who, in turn, serve on the CSG national Executive Committee and Governing Board. In this way, and through many other areas of collaboration, regional perspectives are brought to the forefront of national debates and program initiatives. Each region has its own staff who work with a variety of regional policy committees, research projects, initiatives and meetings. In the West, CSG-WEST serves western state legislatures exclusively.

CSG's Washington, D.C. office, supports programming and partnerships between the states and the federal government and serves as a state voice in Congress. The Washington office monitors federal developments and trends and evaluates the impact of federal activities on states, including U.S. Supreme Court decisions.

Regions of The Council of State Governments



Western Participation in CSG National

2011 Western Toll Fellows

CSG's national Toll Fellowship program offers leadership and policy training sessions to emerging state leaders from the West and throughout the nation.



Photo courtesy of Kirk Schlegel

Front row (left to right): Rep. Sue **Malek** (MT), Treasurer Doug **Ducey** (AZ), Rep. Cindy **Evans** (HI), Asmr. Marilyn Dondero **Loop** (NV)
Middle: Catherine Holland-**Smith** (ID), Sen. Richard **Devlin** (OR), Rep. Beth **McCann** (CO)
Back: Rep. Steve **Farley** (AZ), Lt. Gov. Greg **Bell** (UT), Rep. Tom **Lubnau** (WY), Joan **Evans** (WY), Rep. Anna **Fairclough** (AK)



CSG Vice Chair:
Senate President
Gary **Stevens**



CSG Energy Co-Chair:
Wyoming Representative
Tom **Lubnau**



CSG Health Co-Chair:
Montana Senator
Kim **Gillan**



CSG Finance Co-Chair:
Idaho Representative
Maxine **Bell**



CSG International Co-Chair:
Nevada Assemblyman
Marcus **Conklin**



CSG Intergovernmental
Co-Chair: Utah Senator
Stephen **Urquhart**

Presentation of CSG Western Innovations Awards at CSG National Conference

Information on these innovation program winners found on page 19. Left to right in photos below: CSG-WEST Chair Hawaii Representative Marcus Oshiro, CSG-WEST Chair-Elect Wyoming Representative Rosie Berger and CSG Chair Connecticut Deputy Speaker Bob Godfrey



Far right: Marc **Fine**, IT Manager for Colorado Oil and Gas Conservation Commission, received Innovations Award on behalf of the Colorado "eForm"



Far right: State Patrol Deputy Chief Dave **Karnitz** received Innovations Award on behalf of the Washington SECTOR (Statewide Electronic Collision and Ticket Online Records) System

Western Participation

CSG Convenes Western Fly-In on Common Core State Standards

September 27-28, 2011 - Twenty-nine newly elected Western state legislators met in San Diego, California, and were briefed on common core state standards that have been adopted by 44 states and the District of Columbia. They learned about new assessments being designed that will align with Common Core academic standards and educational accountability measures. Participants also heard from representatives of the business community and teacher and parent organizations.

*Washington Senator Joe **Fain** (sitting) and Oregon Representative Mark **Johnson** (standing) with students at The Preuss School. Newsweek named The Preuss School the nation's top Transformative High School in 2011.*



Western Legislative Participation at Parliamentary Preparatory Meeting of the 6th World Water Forum

June 10, 2011 - Alaska State Representative and Chair of the CSG-WEST Western Water & Environment Committee, Craig **Johnson**, along with Washington State Senator Karen Fraser, participated in the



preparatory meeting on the political parliamentary process of the 6th World Water Forum that convened at the Council of Europe in Strasbourg, France. More than 150 parliamentarians representing 35 countries gathered at this important meeting established to give a voice to parliamentarians in the global debate on water at the 6th World Water Forum to be held in Marseille, France in March 2012. The World Water Forum is the largest global gathering focused on water. For more information about the World Water Forum, go to www.worldwaterforum6.org or contact Edgar Ruiz at CSG-WEST.

North American Summit

2011 CSG National Conference • October 19-23 • Bellevue, Washington

Western lawmakers, including CSG-*WEST* Officers, Executive Committee members, Border Legislative Conference members and representatives from the Canadian Province of Alberta participated in the CSG Annual Conference and North American Summit that convened in Bellevue, Washington, October 20-23, 2011. The Summit provided a unique opportunity for policy-makers from Canada, Mexico and the U.S. to discuss opportunities and challenges for greater North American collaboration.



Left to right: The Honorable Brian **Schweitzer**, Governor of Montana and CSG President; Ambassador Gary **Doer**, Ambassador of Canada to the United States; Ambassador Arturo **Sarukhan**, Ambassador of Mexico to the United States and Ambassador David **Jacobson**, United States Ambassador to Canada

Attendees discussed and heard from expert speakers on a variety of critical issues facing North America, including global energy and the economy, maximizing oil partnerships, managing western water in evolving climate conditions, jobs and commerce, security and law enforcement cooperation and the North American Free Trade Agreement.

Among the highlights of the conference was the Ambassadors' panel with the participation of Ambassador Gary Doer, Ambassador of Canada to the U.S.; Ambassador Arturo Sarukhan, Ambassador of Mexico to the U.S.; and Ambassador David Jacobson, U.S. Ambassador to Canada. In an insightful and provocative session moderated by CSG President and Governor of Montana, Brian Schweitzer, the Ambassadors openly elaborated on current events and how state legislators can have a greater role and voice in the trilateral agenda through their own mechanisms and advocacy efforts.

This was the first-of-its kind CSG National Conference that integrated a trilateral agenda that convened state, provincial and federal officials from all three North American countries. CSG-*WEST* staff was intimately involved in the planning of this Conference based on the West's successful planning and execution of North America Summit over the last three years. For more information about the CSG National Conference and North American Summit, please visit http://www.csg.org/2011nationalconference/NC_slideshow.aspx.



Left to right: Diputado Rogelio **Ramos**, Coahuila; Diputado Cesar **Marcor**, Sonora; Diputado Carlos **Solis**, Tamaulipas

Arizona Representative
Russ **Jones**



California Senator
Lou **Correa**



Left to right: The Honorable Luis **Fortuno**, Governor of Puerto Rico and Baja California Attorney General Rommel Moreno **Manjarrez**

A Special Thanks to the 2011 CSG-WEST Sponsors

Your support enhanced our capabilities to provide substantive forums, training sessions and networking opportunities for western state legislators at the CSG-WEST 64th annual meeting.

Thank you for your participation and investment in helping us strengthen state legislatures in the West!



Altria



Bayer HealthCare



Marathon Oil Corporation



GlaxoSmithKline

- 1-800 CONTACTS, Inc.
- AFLAC
- Allergan, Inc.
- American Coalition for Clean Coal Electricity
- Astellas Pharma US, Inc.
- Bank of America
- Bank of Hawaii
- Castle & Cooke Hawaii
- Capitol Consultants of Hawaii, LLP
- Celgene Corporation
- CNA Insurance Companies
- CropLife America
- DeBartolo Development
- Enterprise Rent-A-Car
- Expedia Inc
- First Hawaiian Bank
- General Electric Company
- Genentech

- Hawaii Association of Public Accountants
- Hawaii Association of REALTORS
- Hawaiian Earth Products
- Hawaiian Electric Company
- Hawaiian Telcom
- Intuit
- Island Insurance Company, Ltd.
- Johnson & Johnson
- Kapolei Property Development LLC
- Kelly Services
- Kraft Foods Global Inc.
- LexisNexis
- McDonald's USA
- McLane Company, Inc.
- Medco Health Solutions, Inc
- MedImmune, Inc.
- Microsoft Corporation
- MillerCoors

- Monsanto Company
- Novartis Pharmaceuticals
- Oahu Waste Services, Inc.
- Ohana Health Plan
- PacifiCorp
- Pfizer, Inc.
- Philips Electronics North America
- PhRMA
- Puget Sound Energy
- Servco Pacific Inc.
- Shell Oil Company
- State Government Affairs Council
- Tesoro Hawaii Corporation
- The Gas Co. LLC
- UPS
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- Young Brothers, Limited
- Zephyr Insurance Co. Inc.

CSG-WEST is a region of The Council of State Governments (CSG), classified as a 501(c)(3) Non-Profit Organization for the purpose of research and education. CSG's Federal Tax Identification Number is 366000818.

Mark Your Calendar

CSG-WEST 65th Annual Meeting • July 20 - 23, 2012
Edmonton, Alberta, Canada

Edmonton

"Western Frontiers – On the Edge of Innovation"

Experience authentic western Canadian hospitality as the Alberta government hosts the 65th CSG-WEST Annual Meeting July 20 to 23, 2012 in Edmonton, Alberta. As a committed associate member, Alberta looks forward to showing legislators how much the province has in common with Western states. Delegates will meet with legislators from across the West, attend policy and professional development sessions, and see firsthand Alberta's innovative approaches to industry, education, transportation and research.

2012 Preliminary Schedule

Thursday, July 19

Meeting Registration Opens

Friday, July 20

Opening Plenary Session

ALTA: Annual Legislative
Training Assembly

North America Summit

Welcoming Reception
at the Art Gallery of Alberta

Saturday, July 21

Western Legislative Conference
Policy Forums

Lunch Plenary

Afternoon Policy Site Tours

Women in Politics Session

Free Evening

Sunday, July 22

Western Legislative Conference
Policy Forums

Lunch Plenary

Evening at Fort Edmonton Park,
Canada's largest living
history museum

Monday, July 23

Western Legislative Conference
Policy Forums

Lunch Plenary

Executive Committee Meeting

Evening "Taste of Alberta" at
the historic Fairmont
Hotel Macdonald

Accommodations

The conference will be held at The Westin Edmonton in the heart of downtown. Delegates can enjoy special negotiated guest room rates of \$149* for government and \$189* for non-government at the Westin. Or stay at the historic Fairmont Hotel Macdonald, a short block from the Westin, which offers a special rate of \$209*. Both hotels are just steps away from shopping, dining, and arts and entertainment.

*Single/double occupancy, quoted in Canadian dollars.

Program, registration and accommodation information available soon at www.csghost.org





Reasons you should come to the 2012 CSG-WEST Annual Meeting in Edmonton, Alberta...

Work across borders to enhance your knowledge and exchange ideas through policy forums focused on current concerns including economic development, education, energy, international trade and the environment. Explore the evolving role of legislators in a changing world and consider more innovative approaches to developing critical policies.

Join other leading edge thinkers and legislators as they come together to learn from each other and discuss issues that cross state and provincial borders. Canada is critical to U.S. energy security and trade relations, and this is an excellent opportunity to obtain first-hand knowledge.

Experience Alberta innovation during a unique afternoon of policy tours on Saturday, July 21. Choose from sites showcasing best practices and environmental responsibility in the areas of energy production, waste management, transportation, health care technology and more.

Discover the real story about Alberta's oil sands during a full day trip to the Fort McMurray region. This tour is scheduled for July 24th, the day after the conference. Legislators will find it worth staying the extra day to see Alberta's oil sands, the world's third largest oil reserves.

Alberta-hosted Policy Tour Highlights Saturday Afternoon July 21, 2012

Alberta will offer policy tours showcasing best practices and environmental responsibilities in a number of areas. Choose from policy tours including:

Food Processing Development Centre

Participants will tour and see a presentation on this pilot plant and product development laboratory facility in the nearby city of Leduc. This fully equipped centre provides a research development facility for agri-food companies or those interested in non-food uses of agricultural products.

Edmonton Waste Management Centre (EWMC)

Delegates will tour North America's largest collection of modern, sustainable waste processing and research facilities. The 575-acre EWMC site has four areas of focus: technology development, research, education and training, and advisory services.

EPCOR Genesee 3 Supercritical Power Facility

Participants will tour this 450 MW supercritical power plant—the first of its kind in Canada. Supercritical technology is considered more reliable, efficient and environmentally friendly than conventional coal firing.

Alberta Industrial Heartland Association

At 225 square miles, Alberta's Industrial Heartland region is Canada's largest hydrocarbon processing region. This facility is home to more than 40 companies with over \$25 billion in investments. Delegates will visit the Industrial Heartland facility and see a presentation on the region.





"Serving Western Legislatures"

2012 Preliminary Schedule of Events

■ January – June

CSG-WEST staff makes visits to Western Legislatures and hosts WLA alumni events

■ February

15-17 Border Legislative Conference (BLC), Americas 2020, San Antonio, Texas

■ March

28-30 XXV Border Legislative Conference (BLC), Sacramento, California

■ May

18-19 CSG National Spring Leadership Conference, La Quinta, California

■ July

20-23 CSG-WEST 65th Annual Meeting, Edmonton, Alberta, Canada

■ September

7-12 CSG National Henry Toll Fellows Leadership Conference, Lexington, Kentucky

■ Late September/Early October

Western Legislative Service Agency/Research Directors Fall Training Seminar

■ November

13-16 13th Western Legislative Academy, Colorado Springs, Colorado

■ November – December

30-2 CSG National Conference, Austin, Texas